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	Component						Baseline Data				
	0	bjective/Measure	Formula	Weight	Rating System	2013	2014	2015	2016	2017	
	SO 1	Top of Mind Travel Dest	tination		A CONTRACT						
R / STAKEHOLDER	SM 1	International Visitors from TPB Key Markets (12 Key Markets plus Overseas Filipino Markets) <sup>1</sup>	Absolute Number	10%	Below 5 Million = 0% 5 Million to 5.3 Million = 5% 5.4 Million to 5.7 Million = 8% Above 5.7 Million = 10%	4 million	4.5 million	4.7 Million	5 Million	5.7 million	
CUSTOMER	SM 2	Return on marketing investment (ROMI) of TPB domestic and international marketing and promotions projects	(Benefit- Cost) / Cost	10%	Below 1179% = 0% 1179% to 1189% = 5% 1190% to 1200% = 8% Above 1200% = 10%	N/A	N/A	614%	1179%	1200%	

### TOURISM PROMOTIONS BOARD

<sup>1</sup> Malaysia; Singapore; China; Hong Kong; Japan; Korea; Taiwan; Canada; USA; Germany; United Kingdom; Australia; and Overseas Filipino

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	C	omponent				Target			
Objective/Measure		Formula	Weigh t	Rating System	2013	2014	2015	2016	2017
SM 3	Return on marketing investment (ROMI) of TPB marketing communication projects	Media Values/ Media Spend	10%	Below 96.34% = 0% 96.34% to 113% = 5% 114% to 130% = 8% Above 130% = 10%	151%	N/A	144%	96.34% (Dentsu and MTV Music Evolution)	130%
SO 2	Increase Number of Ev	ents							
SM 4	Number of TPB- assisted domestic and international events held in the Philippines including won bids	Absolute Number	10%	(Actual/Target) x Weight	N/A	N/A	356	336	355 events
SM 5	Implementation of Programmed Events based on the Board- approved Work Program	No. of Implemented Events / Total No. of Programmed Events based on the Board- approved Work Program	10%	All or Nothing	N/A	N/A	83% of planned events met 90% achievement	27 out of 29 of planned events met 90% achievement	Implement 90% of targets in the planne events

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	Component						B		Target		
	0	bjective/Measure	Formula	Weight	Rating System	2013	2014	2015	2016	2017	
	SO 3	Improved Customer Sa	tisfaction Ratin	g		inter Star	14-2-3-5				
	SM 6	Satisfactory Rating (Third Party)	No. of respondents who gave a VS rating or higher / Total no. of respondents	10%	All or Nothing	N/A	N/A	Over-All 95% of the respondents are Satisfied	100% of respondents are Satisfied	90% of respondents gave a rating of Very Satisfied or higher	
ł		-	Sub-total	60%						-	
	SO 4	4 Efficient Utilization of Corporate Operating Budget									
FINANCIAL	SM 7	Utilization of Corporate Operating funds	Utilization of Corporate Operating Budget (utilization = obligated treated as expense although no cash)	10%	Below $85\% = 0\%$ 85% to $87% = 5%88%$ to $90% = 8%Above 90\% = 10\%$	84%	96%	142%	85%	90%²	

<sup>2</sup> Excluding Contingency Funds

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	Component						Baseline Data					
	O	bjective/Measure	Formula	Weigh t	Rating System	2013	2014	2015	2016	2017		
so	05	Develop Supplemental Revenue Sources										
s	SM 8	Revenues from TPB Business Development Initiatives	Actual Revenue from TPB Business Development Initiatives	10%	(Actual/Target) x Weight	N/A	N/A	₽228,843.93	₽183,987.50	<del>P</del> 250,000.00		
			Sub-total	20%								
S	06	Alignment with Nationa	al Tourism Develo	opment P	Plan		an Albert		week Start Hards	and the second second		
LKOCI	SM 9	Board Approved Marketing Framework	Actual Accomplishment	10%	All or Nothing	N/A	N/A	Board Approved Marketing Framework 2016- 2018	Established and implemented a monitoring and reporting system for the agreed 3 projects <sup>3</sup>	Board Approved Marketing Plan for 2018-2022		
S	07	7 Quality Management System										
	M 10	ISO Certification	Actual Accomplishment	5%	All or Nothing	N/A	N/A	ISO Certification	Maintained ISO Certification	Maintain ISO 9001:2008 Certification		
			Sub-total	15%								

<sup>3</sup> Malaysia International Dive Expo; Incentive Travel and Conventions Meetings Asia; and Philippines Sales Mission - Korea

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			Component				Ba		Target	
	C	)bjective/Measure	Formula	Weight	Rating System	2013	2014	2015	2016	2017
	SO 8	Develop a Highly Con	petent and Profe	essional V	/orkforce					
LEARNING AND GROWTH	SM 11	Competency Profile of Positions	Actual Accomplishm ent	5%	Either Baseline Competency for 6 new regular employees OR Address Competency Gap of 78 regular employees = 2.5% Both Baseline Competency for 6 new regular employees AND Address Competency Gap of 78 regular employees = 5%	N/A	N/A	150 positions	Competency Profile of 82 regular employees	Baseline Competency Profile for 6 new regular employees Address Competency Gap of 78 regular employees on the following: Core Competencies: Innovation Interpersonal Effectiveness Technical Competencies: Research and Analysis Partnering / Networking Marketing Proficiency and Expertise
			Sub-total	5%						
			TOTAL	100%						