LOCAL WATER UTILITIES ADMINISTRATION (LWUA)

ANNEX B

Component						Base	eline	Target			
		Objective/Measure	Formula	Wt.	Rating System ^{a/}	2018	2019	2020	2021		
	SO 1	Expand Coverage and Reliable Water Service at Affordable Rates									
SOCIAL IMPACT	SM 1	Proportion of HHs in operational WD areas with access to level III safe water supply total number of HH increased	Households with water connections over total households in service areas	0%	Actual / Target	36.93%	38.06%	39.15%	40.01%		
JAL	SO 2	Provide Adequate Sanitation									
soc	SM 2	Sanitation feasibility studies completed	No. of Sanitation Feasibility Studies completed	10%	Actual / Target	N/A	0	20	32		
			Subtotal	10%							
	SO 3	Ensure Reliable and Economically Viable Water Districts									
CUSTOMERS/ STAKEHOLDERS	SM 3	Percentage of Operational WDs with at least 90% collection efficiency	Number of WDs with at least 90% collection efficiency / Total operational WDs	6%	Actual / Target	68.33% (302/442)	70.08% (321/458)	41.5% (220/530)	37.59% (200/532)		
		Compliance to Philippine National Standards for Drinking Water (PNSDW)									
	SM 4	a. Percentage of WDs with 100% PNSDW Compliance	No. of operational WDs with at least 8 months PNSDW compliance / No. of operational WDs	5%	Actual / Target	71% (302/427)	71.09% (364/512)	43.39% (230/515)	50%		
		b. Percentage of WDs which conducted and passed at least one PNSDW test	No. of operational WDs which conducted and passed at least one PNSDW test / No. of operational WDs	5%	Actual / Target	N/A	N/A	N/A	80%		

LWUA | 2 of 4 2021 Performance Scorecard

Component						Base	eline	Target			
		Objective/Measure	Formula	Wt.	Rating System ^{a/}	2018	2019	2020	2021		
	SO 4	Institutionalize Good Gove	rnance in Water Districts								
	SM 5	Percentage of Satisfied Customers	Number of respondents which gave at least a Satisfactory rating / Total number of respondents	5%	(Actual / Target) 0% = If less than 80%	-	-	90% of respondents	80% of respondents		
			Subtotal	21%							
	SO 5	Ensure the Financial Viability and Sustainability of LWUA Operations									
	SM 6	Percentage of Non- Performing Loans Collected	Actual Amount / Total Amount Due	3%	Actual / Target	8.79%	6.01%	8.50%	4.71%		
NCE	SM 7	Collection Efficiency Ratio (Performing Loan)	Total Collections (PLs) / Total Billings (PLs)	12%	Actual / Target	97.57%	97.90%	80%	80%		
FINANCE	SM 8	Maintain a Positive Net Income	Net Income (Absolute Income)	4%	Actual / Target	(P 153,158,467)	₽32,039,298	Breakeven	₽0.4 Million		
	SM 9	Percentage of payment of LWUA's loans payable – current portion	Payment / Loans Payable	5%	Actual / Target	100% (413M/413M)	100% (409M/409M)	100% (385M/385M)	100% (321M/321M)		
	Subtotal										

LWUA | 3 of 4
2021 Performance Scorecard

Component					Baseline		Target				
	(Objective/Measure	Formula	Wt.	Rating System ^{a/}	2018	2019	2020	2021		
	SO 6	Ensure Competent Delivery of Financial, Technical and Institutional Development Assistance									
	SM 10	Percentage of PBB application reviewed and endorsed to DBM within the prescribed timeline	Number of PBB applications reviewed and endorsed to DBM within the prescribed timeline / Total applicants	5%	Actual / Target	NA	NA	100%	100%		
S	SM 11	No. of Projects (with NCA) bid-out	No. of Projects (with NCA) successfully issued Notice of Award (NOA)	4%	Actual / Target	NA	NA	NA	95		
CES	SM 12	Percentage of projects (with NCA) completed during the year									
AL PRO		a. Started during the year (single-year projects)	Projects (with NCA) completed / Projects with NCA	4%	Actual / Target	NA	2.94% (2/68)	100%	100%		
INTERNAL PROCESS		b. Carry-over projects from previous year (multi-year projects)		4%	Actual / Target	NA	22% (15/50)	100%	100%		
		GAA Funds utilization rate									
	SM 13	a. Carry-over	Total Funds Disbursed / Total Funds Available and Obligated at the beginning of the year	10%	Actual / Target	65.29% (557.60M/ 854.07M)	46.89% (0.791B / 1.687B)	100%	50%		
		b. Current	Cash Disbursed / Total Cash Program	10%	Actual / Target	42.27% (93M / 220M)	0% (0.365B)	0%	100%		
			Subtotal	37%							

LWUA | 4 of 4 2021 Performance Scorecard

	Component					Baseline		Tar	get		
	Objective/Measure		Formula	Wt.	Rating System ^{a/}	2018	2019	2020	2021		
_	SO 7	SO 7 Develop a Competent and Efficient Workforce of Dedicated Civil Servants									
AND GROWTH	SM 14	ISO 9001:2015 Certification	Milestone	5%	All or nothing	ISO Certified	Recommended for Certification Maintenance	Passed Surveillance Audit	Passed Surveillance Audit; Start-up Activities re Renewal of ISO Certification		
LEARNING	SM 15	Percentage of employees meeting required competencies	Milestone	3%	All or nothing	-	No Competency Framework	Board-Approved Competency Model	Board-Approved Competency Model		
7			Sub-total	8%							
	TOTAL										

a/ But not to exceed the weight assigned per indicator