

**PHILIPPINE NATIONAL OIL COMPANY**  
**Interim Performance Scorecard**

Performance Measures			Targets	Accomplishment		CGO-B Validation		Supporting Documents	Remarks
Description	Formula	Weight	2014	Actual	Rating	Score	Rating		
<b>MFO 1: Evaluation and Approval of Programs and Projects</b>									
<b>PI 1: Evaluation and Approval of the Budget</b>									
Quantity 1 – No. of reviewed budget	Pass or Fail	10.00%	4	4	10.00%	4	10.00%	Copies of Secretary's Certificate and Work and Program Budget	100 % of submissions approved within 30 days from the receipt of complete documents.
Timeliness 1 – Percentage of submissions approved within 50 days from the receipt of completed documents.	100 % of submissions approved within 50 days from the receipt of complete documents.	5.00%	100%	100%	5.00%	100%	5.00%	Copies of the Memoranda for 2014 Work Program and Budget of the four (4) subsidiaries of PNOC	
<b>Subtotal of Weights:</b>		<b>15.00%</b>			<b>15.00%</b>		<b>15.00%</b>		
<b>PI 2: Batangas to Manila Gas Pipeline</b>									
<i>IF alternative route:</i>									
Quality (2a alternative) – Complete the Technical Study, certified by the DOE	Pass or Fail	28.00%	100%	N/A	N/A	N/A	N/A	N/A	N/A
Timeliness (2a alternative) – Start in January 2014 with target completion date by 31 December 2014	0%- completion after 31 December 2014 90% -completion on 31 December 2014 95%- completion 1-15 days before 31 December 2014 100% - completion >15 days before 31 December 2014	12.00%	100%	N/A	N/A	N/A	N/A	N/A	N/A
<b>Subtotal of Weights:</b>		<b>N/A</b>							
Quality (2a PPP) – Complete the Technical Study, certified by the DOE	Pass or Fail	28.00%	100%	100%	28.00%	100%	28.00%	Copy of Certification by DOE signed by Sec. Carlos Jericho Petilla (Ref: SOE-JLP-15000110)	The DOE certification states that the PNOC has completed the Technical Study for the BatMan Project which was conducted by Rebel Group, the Transaction Advisor.
Timeliness (2a PPP) -	0%- completion after 31 December 2014	12.00%	100%	100%	12.00%	100%	12.00%		Per validation, the actual date of completion is 15 December 2014.

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Start in January 2014 with target completion date by end December 2014	90% -completion on 31 December 2014 95%- completion 1-15 days before 31 December 2014 100% - completion >15 days before 31 December 2014								
<b>Subtotal of Weights:</b>		<b>40.00%</b>			<b>40.00%</b>		<b>40.00%</b>		
<b>PI 3: Implementation of the Memorandum of Understanding (MOU) between PNOC and Petroleum BRUNEI</b>									
Quality 1 – Decision by the Petroleum Brunei to invest	Pass or Fail	3.00%	100%	0%	0.00%	0%	0.00%	Presentation to the Governance Commission during meetings on PNOC's request for renegotiation of FY 2014 targets.	The Governance Commission denied PNOC's request for renegotiation in a letter dated 16 February 2015.  PNOC failed to implement the MOU in 2014.
Timeliness 1 – Started in July 2013 with target completion date in 31 December 2014	Pass or Fail	2.00%	100%	0%	0.00%	0%	0.00%		
<b>Subtotal of Weights:</b>		<b>5.00%</b>			<b>0.00%</b>		<b>0.00%</b>		
<b>PI 4: Sale/Monetization of Banked Gas</b>									
Quality 1 – Scenario 1 – If joint sale: completion of signed agreement between SC38 and PNOC Scenario 2 – If not joint sale: determination of need for a Transaction Advisor, certified by the DOE	Pass or Fail	8.00%	100%	100%	8.00%	100%	8.00%	Minutes of the Board Meeting on 17 June 2014  PNOC Board Resolution No. 2126 s. 2013	The Governance Commission denied PNOC's request for renegotiation in a letter dated 16 February 2015.  PNOC pursued the second scenario even if it is a joint sale since several intricacies on the sale of the banked gas requires the assistance of a technical and financial advisor.  Engaging the services of a transaction advisor was authorized by the PNOC Board per Board Resolution No. 2126 s. of 2013 dated 22 May 2013.  During validation, PNOC presented the copy of the Minutes of its Board Meeting held on 17 June 2014 which states that the PNOC Board
Timeliness 1 – Start in January 2014 with target date in 30 June 2014	0%- completion after 30 June 2014 90% -completion on 30 June 2014 95%- completion 1-15 days before 30 June 2014 100% - completion >15 days before 30 June 2014	5.00%	100%	95%	4.75%	95%	4.75%		

Performance Measures			Targets	Accomplishment		CGO-B Validation		Supporting Documents	Remarks
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									has determined the need for a Transaction Advisor (TA).
Quality 2 – Certification by the DOE of the acceptability of the TA engagement	Pass or Fail	12.00%	100%	100%	12.00%	100%	12.00%	Copy of DOE Certification signed by Usec. Zenaida Monsada for Sec. Jericho L. Petilla  Copy of Minutes during the 26 August 2014 Board Meeting	Upon review of the supporting documents, and upon verification, it was revealed that that the idea to tap the services of PNOC-EC as the transaction advisor was actually the suggestion of DOE Secretary Petilla. The suggestion was communicated on 18 July 2014 during a meeting between PCEO Cailao and Secretary Petilla.
Timeliness 2 – Start in June 2014 with target completion date in 31 December 2014	0%- completion after 31 December 2014 90% -completion on 31 December 2014 95%- completion 1-15 days before 31 December 2014 100% - completion >15 days before 31 December 2014	5.00%	100%	100%	5.00%	100%	5.00%		
<b>Subtotal of Weights:</b>		<b>30%</b>			<b>29.75%</b>		<b>29.75%</b>		
<b>MFO 2: Funding Support for Energy Projects</b>									
<b>PI 1: Ability to fund projects</b>									
Quantity 1 – Amount of funding support appropriated for energy projects	Pass or Fail	4.00%	₱195.3 million to PNOC-RC	No drawdown for PNOC-RC for the year	4.00%	No drawdown for PNOC-RC for the year	4.00%	Copy of PNOC letter to DBM regarding the its 2014 proposed budget for Personal Services, and Maintenance and Operating Expenses  Copy of PNOC letter transmitting the final package of DBM Forms for PNOC's 2014 Budget.	PNOC's letter to DBM provided a breakdown of the amount appropriated and committed for the three (3) items, totaling to the same amount provided for each.
			₱ 97.3 million for Batangas to Manila Gas Pipeline Project (BatMan)	Released total operating expenses amounting to ₱105,563.49 during the year		Released total operating expenses amounting to ₱105,563.49 during the year			
			₱ 15 million Banked Gas	No released funds during the year		No released funds during the year			

Performance Measures			Targets	Accomplishment		CGO-B Validation		Supporting Documents	Remarks
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Timeliness 1 – Percentage of funding drawn within 7 banking days from the receipt of complete documents	Pass or Fail	5.00%	100%	100%	5.00%	100%	5.00%	Copies of Certifications of drawdown or non-drawdown by the Subsidiary or the Treasurer	Funds for BatMan were released within 4 days upon receipt of complete documents.
Quality 1 – Funds will be made available as and when needed. Certification of drawdown or non-drawdown (not needed) by Subsidiary or Treasurer	Pass or Fail	1.00%	100%	100%	1.00%	100%	1.00%		No major funds were released since the project is still at Feasibility Study phase. Funds released were sourced through the Project Development Monitoring Facility (PDMF) of the Public-Private Partnership (PPP) Center of the Philippines.
<b>Subtotal of Weights:</b>		<b>10.00%</b>			<b>10.00%</b>		<b>10.00%</b>		
<b>TOTAL OF WEIGHTS:</b>		<b>100.00%</b>			<b>94.75%</b>		<b>94.75%</b>		