

**PHILIPPINE PORTS AUTHORITY (PPA)  
Validated 2021 Performance Scorecard**

	Components					PPA Submission		GCG Validation		Supporting Documents	Remarks													
	Objective/Measure	Formula	Wt.	Rating Scale	Target	Actual	Rating	Score	Rating															
<b>SOCIAL IMPACT</b>	<b>SO 1</b>	<b>Enhance Accessibility Through Seamless Connectivity with Other Transport Modes</b>																						
	SM 1	Cargo Throughput (in Million Metric Tons)	Absolute Figure	2.5%	Actual / Target	218.35	266.76	2.5%	262.05	2.5%	- Summary of Port Statistics for 2021 - Annual Statistical Report on PPA's website	<table border="1"> <thead> <tr> <th>Quarter</th> <th>Throughput</th> </tr> </thead> <tbody> <tr> <td>1st</td> <td>56,582,443</td> </tr> <tr> <td>2nd</td> <td>70,763,073</td> </tr> <tr> <td>3rd</td> <td>72,790,254</td> </tr> <tr> <td>4th</td> <td>61,915,122</td> </tr> <tr> <td><b>TOTAL</b></td> <td><b>262,050,892</b></td> </tr> </tbody> </table>	Quarter	Throughput	1st	56,582,443	2nd	70,763,073	3rd	72,790,254	4th	61,915,122	<b>TOTAL</b>	<b>262,050,892</b>
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SM 2	Average Vessel Waiting Time (in hours)	Absolute Figure	2.5%	Actual / Target	5 hours	4.76	2.5%	4.76	2.5%	- Summary of Port Statistics for 2021	The accomplishment of PPA is the average vessel waiting time in the top 10 base ports of PPA.													
SM 3	Passenger Traffic (in Million Passengers)	Absolute Figure	2.5%	Actual / Target	20.80	22.33	2.5%	23.08	2.5%	- Summary of Port Statistics for 2021 - Annual Statistical Report on PPA's website	<table border="1"> <thead> <tr> <th>Quarter</th> <th>Traffic</th> </tr> </thead> <tbody> <tr> <td>1st</td> <td>5,219,467</td> </tr> <tr> <td>2nd</td> <td>5,472,698</td> </tr> <tr> <td>3rd</td> <td>4,714,989</td> </tr> <tr> <td>4th</td> <td>7,669,820</td> </tr> <tr> <td><b>TOTAL</b></td> <td><b>23,076,974</b></td> </tr> </tbody> </table>	Quarter	Traffic	1st	5,219,467	2nd	5,472,698	3rd	4,714,989	4th	7,669,820	<b>TOTAL</b>	<b>23,076,974</b>	
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SM 4	Average Vessel Turn-around Time (in hours)	Absolute Figure	2.5%	Actual / Target	36.27 hours	36.14	2.5%	36.14	2.5%	- Summary of Port Statistics for 2021	The accomplishment of PPA is the average TAT in the top 10 base ports of PPA.													

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Objective/Measure	Formula	Wt.	Rating Scale	Target	Actual	Rating	Score	Rating			
SM 5	Port Projects Completed	Absolute Figure	2.5%	Actual / Target	6	7	2.5%	7	2.5%	- Certificates of Completion and Acceptance	Seven (7) port projects were constructed in the following ports: <ol style="list-style-type: none"> <li>1. Banago, Bacolod City, Negros Occidental</li> <li>2. Bulan, Sorsogon</li> <li>3. Dapitan City, Zamboanga del Norte</li> <li>4. Ozamiz City, Misamis Occidental</li> <li>5. Puerto Princesa City, Palawan</li> <li>6. Salumague, Cabugao, Ilocos Sur</li> <li>7. Tagbilaran City, Bohol</li> </ol>
SM 6	Ro-Ro Ramps Completed	Cumulative Number	2.5%	Actual / Target	+9	+9	2.5%	+9	2.5%	- Certificates of Completion and Acceptance	Nine (9) RoRo ramp projects were constructed in the following ports: <ol style="list-style-type: none"> <li>1. Banago, Bacolod City, Negros Occidental</li> <li>2. Basiao, Ivisan, Capiz</li> <li>3. Bulan, Sorsogon</li> <li>4. Maribojoc, Bohol</li> <li>5. Palompon, Leyte</li> <li>6. Siquijor</li> <li>7. Sultan Naga Dimaporo, Lanao Del Norte</li> <li>8. Dapitan City, Zamboanga del Norte</li> <li>9. Virac, Catanduanes</li> </ol>
<b>Sub-total</b>			<b>15.0%</b>				<b>15.0%</b>		<b>15.0%</b>		

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	Objective/Measure	Formula	Wt.	Rating Scale	Target	Actual	Rating	Score	Rating																	
<b>FINANCIAL</b>	<b>SO 2 Become Financially Sufficient to Support its Development Programs</b>																									
	SM 7	Port Revenue (In Billion Pesos)	Absolute Amount	20.0%	Actual / Target	18.16	17.68	19.47%	17.67	19.46%	- 2021 COA-audited Financial Statements (FS) of PPA	<table border="1"> <thead> <tr> <th>Income</th> <th>Amount (in '000)</th> </tr> </thead> <tbody> <tr> <td>Service and Business</td> <td>17,464,955</td> </tr> <tr> <td>Gains</td> <td>136,219</td> </tr> <tr> <td>Other Non-Operating</td> <td>72,487</td> </tr> <tr> <td><b>TOTAL</b></td> <td><b>17,673,662</b></td> </tr> </tbody> </table>	Income	Amount (in '000)	Service and Business	17,464,955	Gains	136,219	Other Non-Operating	72,487	<b>TOTAL</b>	<b>17,673,662</b>				
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	SM 8	Earnings Before Interest, Taxes, Depreciation, and Amortization (In Billion Pesos)	Absolute Amount	15.0%	Actual / Target	10.56	11.96	15%	12.25	15%	- 2021 COA-audited Financial Statements (FS) of PPA - Notes to FS	<table border="1"> <thead> <tr> <th>Item</th> <th>Amount (in '000)</th> </tr> </thead> <tbody> <tr> <td>Net Income</td> <td>6,895,266</td> </tr> <tr> <td>Taxes</td> <td>2,253,736</td> </tr> <tr> <td>Dep'n.</td> <td>3,035,003</td> </tr> <tr> <td>Interest</td> <td>52,266</td> </tr> <tr> <td>Amort.</td> <td>13,621</td> </tr> <tr> <td><b>EBITDA</b></td> <td><b>12,249,893</b></td> </tr> </tbody> </table>	Item	Amount (in '000)	Net Income	6,895,266	Taxes	2,253,736	Dep'n.	3,035,003	Interest	52,266	Amort.	13,621	<b>EBITDA</b>	<b>12,249,893</b>
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<b>SO 3 Augment National Capacity to Achieve Government Thrusts</b>																										
SM 9	Budget Utilization Rate	Budget Utilized/ Total Allocated Amount for Locally Funded Projects (LPs)	5%	Actual/ Target	90%	87.04%	4.84%	94.00%	5.00%	- Report on Budget Utilization as of 31 December 2021	<table border="1"> <tbody> <tr> <td>2021 Revised COB for LFPs</td> <td>4,237,665,715</td> </tr> <tr> <td>Total Amount Utilized</td> <td>3,983,377,683</td> </tr> <tr> <td><b>2021 BUR</b></td> <td><b>94.00%</b></td> </tr> </tbody> </table>	2021 Revised COB for LFPs	4,237,665,715	Total Amount Utilized	3,983,377,683	<b>2021 BUR</b>	<b>94.00%</b>									
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	<b>Sub-total</b>		<b>40.0%</b>				<b>39.31%</b>		<b>39.46%</b>																	

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Objective/Measure	Formula	Wt.	Rating Scale	Target	Actual	Rating	Score	Rating																				
STAKEHOLDERS	SO 6	Improve Stakeholders' Satisfaction Rating																										
	SM 10	Percentage of Satisfied Customers		Actual / Target  0% = If less than 80%	Using the Enhanced Standard Guideline on the Conduct of Customer Satisfaction Survey by the GCG					- Port Users' Satisfaction Survey (PASS) 2021 Final Report  - Sample Accomplished Survey Questionnaires	<table border="1"> <thead> <tr> <th>Satisfaction Level</th> <th>Shipping Companies</th> <th>Concessionaires</th> </tr> </thead> <tbody> <tr> <td>Very Satisfied and Satisfied</td> <td>82.80%</td> <td>87.63%</td> </tr> <tr> <td>Neither</td> <td>13.20%</td> <td>8.70%</td> </tr> <tr> <td>Dissatisfied</td> <td>2.00%</td> <td>2.34%</td> </tr> <tr> <td>Very Dissatisfied</td> <td>2.00%</td> <td>1.34%</td> </tr> </tbody> </table>			Satisfaction Level	Shipping Companies	Concessionaires	Very Satisfied and Satisfied	82.80%	87.63%	Neither	13.20%	8.70%	Dissatisfied	2.00%	2.34%	Very Dissatisfied	2.00%	1.34%
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	a. Passengers	Number of respondents which gave at least a Satisfactory rating / Total number of respondents	3.00%	90%	Excluded as approved by GCG																							
	b. Shipping Lines		1.00%	90%	82.80%	0.92%	82.80%	0.92%																				
	c. Concessionaires		1.00%	90%	87.63%	0.97%	87.63%	0.97%																				
SM 11	Percentage of Common Permits Released within the Indicated Processing Time <sup>a</sup>	No. of Permits released within prescribed period/ Total Permits released	5%	Actual / Target	100%	100%	5%	99.998%	4.99%	- Summary of Transactions Received and Processed for CY 2021	There were 81 out of 3.46 million applications issued beyond the prescribed process.																	
SM 12	Percentage of Identified Ports Compliant with International Ship and Port Facility Security (ISPS) Code	Ports Compliant with International Ship and Port Facility Security (ISPS) Code/ Total Number of Identified Ports	7.5%	Actual/ Target	100% (for 99 identified ports)	100% (123 ports are compliant)	7.5%	93.18% (123 out of 132 ports are compliant)	6.99%	- List of Ports Compliant with ISPS Code for 2021  - Copies of Certifications on Statement of Compliance of a Port Facility (SCPF)	As of 2021, only 123 ports have a valid SCPF out of a total of 132 identified ports.																	

<sup>a</sup>Subject to compliance with the Ease of Doing Business Act (R.A. 11032).

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INTERNAL PROCESS	SM 13	Electronic Accreditation of Port Service Providers	Actual Number	5%	Actual / Target	100% Processing of All Applications Received Based on Prescribed Timetable	Reviewed, evaluated, and processed a total of 3,645 signed PPA Accreditation	5%	100% of 3,436 accreditation applications processed	5%	- Summary Report on the Reviewed, Evaluated, and Processed PPA Accreditation of Port Services Provider - Monthly Accreditation Reports	The online system for the Electronic Accreditation of Port Service Providers is operational in 2021 and all (100%) applications received through the system for the said year were all processed by PPA
		<b>Sub-total</b>		<b>22.5%</b>				<b>19.39%</b>		<b>18.87%</b>		
	<b>SO 5</b>	<b>Be Recognized for its International Best Practices on its Core Processes</b>										
		<i>ISO Certifications</i>										
	SM 14	a. Number of Ports with Integrated Management System (IMS) Certification	Number of Ports that Passed 1 <sup>st</sup> Surveillance or 2 <sup>nd</sup> Surveillance Audits and Recertification	7.5%	Actual / Target	9	9 ports sustained compliance with ISO-IMS	7.5%	4	3.33%	- Signed Summary and Timeline of Procurement Activities for IMS and QMS Certification of PPA Ports  - Actual Certificates of QMS, EMS and OH&S ISO Certifications	Four (4) ports had IMS certifications valid as of 31 Dec 2021: 1. Batangas 2. Panay / Guimaras 3. Ozamiz 4. Zamboanga
		b. Number of Ports with Quality Management System (QMS) Certification		5.0%	Actual / Target	17	The recertification audit for CY 2021 is ongoing	0%	5	1.47%		Five (5) ports had ISO QMS certifications valid as of 31 Dec 2021: 1. Palawan 2. Legazpi 3. Davao 4. Cagayan de Oro 5. General Santos

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LEARNING & GROWTH	<b>SO 6 Promote a Regulatory Framework that is Transparent, Fair, and Relevant to the Needs of All Stakeholders in Pursuit of a National Port Development Program</b>											
	<i>Implementation of the New Policy on the Procurement of Port Services Contract</i>											
	SM 15	Number of Ports Bid Out based on the Approved Implementing Rules and Regulations	Actual Number	5.0%	Actual / Target	2	2 ports have been awarded	5.0%	Four (4) ports awarded to bidders	5.0%	- Ports Bid Out Under the Port Terminal Management Regulatory Framework (PTMRF) (Tier 3) as of 31 December 2021 - Copies of Notice of Award (NOA) and Notice to Proceed (NTP) of ports bid out	4 ports awarded: 1. Puerto Princesa 2. Tabaco 3. Matnog 4. Pulupandan
	<b>Sub-total</b>			<b>17.5%</b>				<b>12.50%</b>		<b>9.80%</b>		
LEARNING & GROWTH	<b>SO 7 Develop and Maintain a Workforce with Necessary Competencies</b>											
	SM 16	Percentage of Employees Meeting Required Competencies	Percent Completion	5.0%	Actual / Target	50% Conduct of Online Competency Assessment	66.89% (1,222 employees meeting required competencies out of 1,827 profiled employees)	5%	84.04% Conduct of Online Competency Assessment	5%	- List of Employees with Consolidated Assessment and Competency Profiling for CY 2021	1,827 out of 2,174 (84.04%) total employees profiled. 1,222 out of 1,827 (66.89%) profiled employees meet the required competencies.
	<b>Sub-total</b>			<b>5%</b>				<b>5%</b>		<b>5%</b>		
<b>TOTAL WEIGHTS</b>			<b>100%</b>				<b>91.20%</b>		<b>88.13%</b>			
<b>EXCLUDED WEIGHTS</b>			<b>(3%)</b>				<b>(3%)</b>		<b>(3%)</b>			
<b>VALIDATED TOTAL</b>			<b>97.00%</b>				<b>91.20 / 97.0 = 94.02%</b>		<b>88.13 / 97.00 = 90.86%</b>			