

**PHILIPPINE COCONUT AUTHORITY (PCA)  
Validated 2022 Performance Scorecard**

	Component			Target	GOCC Submission		GCG Validation		Supporting Documents	Remarks																																																							
	Objective/Measure	Formula	Wt.	2022	Actual	Rating	Score	Rating																																																									
<b>IMPACT</b>	<b>SO 1</b>	<b>Increased Farm Productivity</b>																																																															
	SM 1	Average Nut Yield per Coconut Palm per Year	Total Nuts Produced / Total Mature Coconut Palms	8%	80	73	7.3%	73	7.3%	<ul style="list-style-type: none"> <li>Report on Average Nut Yield of coconut palms under Coconut Fertilization Project, CY 2022</li> <li>Breakdown per region and province</li> </ul> <table border="1"> <thead> <tr> <th>Region</th> <th>No. of Trees</th> <th>No. of Nuts</th> <th>Nut Yield</th> </tr> </thead> <tbody> <tr><td>I-III, CAR</td><td>7,200</td><td>530,500</td><td>74</td></tr> <tr><td>IV</td><td>9,350</td><td>605,133</td><td>65</td></tr> <tr><td>V</td><td>1,500</td><td>76,500</td><td>51</td></tr> <tr><td>VI</td><td>3,500</td><td>198,206</td><td>57</td></tr> <tr><td>VII</td><td>4,150</td><td>362,359</td><td>87</td></tr> <tr><td>VIII</td><td>5,725</td><td>398,564</td><td>70</td></tr> <tr><td>IX</td><td>4,650</td><td>379,600</td><td>82</td></tr> <tr><td>X</td><td>5,700</td><td>420,300</td><td>74</td></tr> <tr><td>XI</td><td>4,100</td><td>336,758</td><td>82</td></tr> <tr><td>XII</td><td>5,400</td><td>380,541</td><td>70</td></tr> <tr><td>XIII</td><td>5,900</td><td>433,450</td><td>73</td></tr> <tr><td>BARMM</td><td>3,600</td><td>298,872</td><td>83</td></tr> <tr><td><b>Total</b></td><td><b>60,775</b></td><td><b>4,420,783</b></td><td><b>73</b></td></tr> </tbody> </table> <p>The breakdown of accomplishment is as follows:</p>	Region	No. of Trees	No. of Nuts	Nut Yield	I-III, CAR	7,200	530,500	74	IV	9,350	605,133	65	V	1,500	76,500	51	VI	3,500	198,206	57	VII	4,150	362,359	87	VIII	5,725	398,564	70	IX	4,650	379,600	82	X	5,700	420,300	74	XI	4,100	336,758	82	XII	5,400	380,541	70	XIII	5,900	433,450	73	BARMM	3,600	298,872	83	<b>Total</b>	<b>60,775</b>	<b>4,420,783</b>
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IMPACT	SM 2	Percentage of Coconut Seedlings that Survived in the Last Three (3) Years	Total Number of Subsisting Coconut Trees by End of the Year/ Total Number of Coconut Seedlings Planted in the Last Three (3) Years	8%	85%	91%	8%	91%	8%	<ul style="list-style-type: none"> <li>Data on Seedlings Planted and Stabilized / Surviving in the Field CY 2019-2021</li> <li>Breakdown per region and province</li> </ul>	Based on validation, PCA's accomplishment is as follows:																																																																								
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IMPACT	SO 2	Empowered Farmers and Farm Workers																																																															
		Average Annual Gross Income of PCA-assisted Farmers																																																															
	SM 3	a. In sale of copra and whole nuts	Average Income of Farmers	8%	₱24,000	a. Copra – ₱52,419 b. Whole Nut – ₱67,266	8%	₱ 55,088	8%	<ul style="list-style-type: none"> <li>• Report on Income of Farmers CY 2022</li> <li>• Breakdown of Income per region and province</li> </ul> <table border="1"> <thead> <tr> <th>Region</th> <th>Total Income</th> <th>Area</th> <th>Income / ha</th> </tr> </thead> <tbody> <tr> <td>I-III, CAR</td> <td>6,498,625</td> <td>72</td> <td>90,259</td> </tr> <tr> <td>IV</td> <td>2,984,993</td> <td>94</td> <td>31,755</td> </tr> <tr> <td>V</td> <td>629,000</td> <td>15</td> <td>41,933</td> </tr> <tr> <td>VI</td> <td>986,546</td> <td>35</td> <td>28,187</td> </tr> <tr> <td>VII</td> <td>612,455</td> <td>42</td> <td>14,582</td> </tr> <tr> <td>VIII</td> <td>3,769,602</td> <td>57</td> <td>66,133</td> </tr> <tr> <td>IX</td> <td>2,285,856</td> <td>47</td> <td>48,635</td> </tr> <tr> <td>X</td> <td>3,413,770</td> <td>57</td> <td>59,891</td> </tr> <tr> <td>XI</td> <td>3,042,197</td> <td>41</td> <td>74,200</td> </tr> <tr> <td>XII</td> <td>4,032,835</td> <td>54</td> <td>74,682</td> </tr> <tr> <td>XIII</td> <td>3,223,006</td> <td>59</td> <td>54,627</td> </tr> <tr> <td>BARMM</td> <td>2,069,879</td> <td>36</td> <td>57,497</td> </tr> <tr> <td><b>Total</b></td> <td><b>33,548,764</b></td> <td><b>609</b></td> <td><b>55,088</b></td> </tr> </tbody> </table>	Region	Total Income	Area	Income / ha	I-III, CAR	6,498,625	72	90,259	IV	2,984,993	94	31,755	V	629,000	15	41,933	VI	986,546	35	28,187	VII	612,455	42	14,582	VIII	3,769,602	57	66,133	IX	2,285,856	47	48,635	X	3,413,770	57	59,891	XI	3,042,197	41	74,200	XII	4,032,835	54	74,682	XIII	3,223,006	59	54,627	BARMM	2,069,879	36	57,497	<b>Total</b>	<b>33,548,764</b>	<b>609</b>
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	b. In intercrops, livestock, and processing	Average Income of Farmers	8%	₱50,000	67,089	8%	-	0%	<ul style="list-style-type: none"> <li>• KEDP Income Assessment Report</li> </ul> <p>The submitted accomplishment was derived by adding the average income <i>per farmer</i> from the three sources mentioned. However, the same should be measured by dividing the total income from all sources over the <i>total hectareage</i>, consistent with the title of this indicator. Upon checking of PCA's submission, the data provided by PCA is incomplete as to the area in hectareage covered by the activities. As such, the annual accomplishment could not be properly measured following the prescribed formula.</p>																																																								

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IMPACT	SM 4	Percentage of Satisfied Customers	No. of Respondents which gave at least a Satisfactory Rating / Total Number of Respondents	5%	90%	-	0%	-	0%	-	PCA did not indicate an accomplishment pertaining to the CSS strategic measure. Further, it did not give any justification regarding its failure to submit such supporting documents, and or its failure to conduct its CSS.																											
	SO 3	<b>Globally Competitive Industry</b>																																				
<b>Subtotal</b>			<b>37%</b>			<b>31.3%</b>		<b>23.3%</b>																														
CORE PROCESS	SO 4	<b>Undertake Research Aligned with the Strategy using Advanced Science and Technology</b>																																				
	SM 5	Number of Research Outputs Completed and Translated into Policies for Adoption by the Regions	Absolute Number	0%	-	-	0%	-	0%	-	For 2022, the GAA target was zero (0) coconut product research completed, thus the zero target and weight for the year. PCA did not report any accomplishment fro this measure.																											
	SO 5	<b>Capacitate Farmers to Sustainably Manage Enterprises Anchored on Priority Commodities</b>																																				
SM 6	Percentage of Coconut Farmers Adopted Consolidation/ Clustering of Farms Diversified and/or with Improved	Number of coconut farmers who adopted consolidation/ clustering of their farms or improved their farming system / Total	9%	30%	54%	9%	54%	9%	<ul style="list-style-type: none"> <li>Schedule on Farms Clustering</li> <li>Breakdown per Region and Province</li> </ul>	2022 accomplishment is as follows: <table border="1"> <thead> <tr> <th>Region</th> <th>Target Beneficiaries</th> <th>Cluster Beneficiaries</th> <th>I%</th> </tr> </thead> <tbody> <tr> <td>I-III, CAR</td> <td>1,317</td> <td>1,139</td> <td>86.48%</td> </tr> <tr> <td>IV</td> <td>3,638</td> <td>2,292</td> <td>63.00%</td> </tr> <tr> <td>V</td> <td>1,531</td> <td>158</td> <td>10.32%</td> </tr> <tr> <td>VI</td> <td>3,381</td> <td>-</td> <td>-</td> </tr> <tr> <td>VII</td> <td>4,417</td> <td>4,586</td> <td>103.83%</td> </tr> <tr> <td>VIII</td> <td>4,599</td> <td>5,228</td> <td>113.68%</td> </tr> </tbody> </table>	Region	Target Beneficiaries	Cluster Beneficiaries	I%	I-III, CAR	1,317	1,139	86.48%	IV	3,638	2,292	63.00%	V	1,531	158	10.32%	VI	3,381	-	-	VII	4,417	4,586	103.83%	VIII	4,599	5,228	113.68%
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Objective/Measure		Formula	Wt.	2022	Actual	Rating	Score	Rating																																					
CORE PROCESS	Farming Systems	number of coconut farmers								IX	1,187	414	34.88%																																
										X	2,388	709	29.69%																																
										XI	1,632	1,053	64.52%																																
										XII	1,196	758	63.38%																																
										XIII	3,838	-	-																																
										BARMM	1,303	-	-																																
										<b>Total</b>	<b>30,427</b>	<b>16,337</b>	<b>53.69%</b>																																
SM 7	Number of New Farmers' Enterprises Established for Priority Commodities	Absolute Number	7%	34	212	7%	212	7%	<ul style="list-style-type: none"> <li>Summary on List of KEDP Sites Generating Income</li> </ul>	The breakdown is as follows: <table border="1"> <thead> <tr> <th>Region</th> <th>New Enterprise</th> <th>Region</th> <th>New Enterprise</th> </tr> </thead> <tbody> <tr> <td>I-III, CAR</td> <td>29</td> <td>IX</td> <td>11</td> </tr> <tr> <td>IV</td> <td>11</td> <td>X</td> <td>7</td> </tr> <tr> <td>V</td> <td>21</td> <td>XI</td> <td>33</td> </tr> <tr> <td>VI</td> <td>25</td> <td>XII</td> <td>9</td> </tr> <tr> <td>VII</td> <td>22</td> <td>XIII</td> <td>20</td> </tr> <tr> <td>VIII</td> <td>9</td> <td>BARMM</td> <td>15</td> </tr> <tr> <td><b>TOTAL</b></td> <td></td> <td></td> <td><b>212</b></td> </tr> </tbody> </table>				Region	New Enterprise	Region	New Enterprise	I-III, CAR	29	IX	11	IV	11	X	7	V	21	XI	33	VI	25	XII	9	VII	22	XIII	20	VIII	9	BARMM	15	<b>TOTAL</b>			<b>212</b>
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SO 6	Open New and Expand Markets for More Products to Stabilize Prices and Provide Farmers with Sustainable Livelihood																																												
SM 8	Number of Investments Secured through Investment Promotions (with ≥ 15M either separate or combined total)	Absolute Number	7%	2	12	7%	3	7%	<ul style="list-style-type: none"> <li>Registration Applications</li> <li>Certificate of Registration</li> </ul>	The three (3) investments secured by PCA in 2022 with at least ₱15 Million in capitalization pertains to: (1) Conibo Organics, Inc., (2) Phil Biochem Products, Inc., and (3) Seoail Philippines, Inc.																																			

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CORE PROCESS	SM 9	Number of Coconut Products Standards/ Code of Good Practice Developed	Absolute Number	7%	6	6	7%	0	0%	<ul style="list-style-type: none"> <li>• Drafts PNS and COP for various subjects</li> <li>• Communication with various government agencies</li> <li>• Notice of Meetings</li> </ul> <p>The following PNS/COP titles are still in the draft / preparatory phase based on PCA's submission:</p> <ol style="list-style-type: none"> <li>1. Coconut Shell Charcoal Briquettes</li> <li>2. Palm Oil, Palm Olein, and Palm Kernel Oil</li> <li>3. Virgin Coconut Oil for Human Consumption</li> <li>4. Coconut Water</li> <li>5. Virgin Coconut Oil for Human Consumption</li> <li>6. Coconet</li> </ol> <p>Thus, PCA is credited <i>nil</i> point for this measure.</p>
	SO 7	Ensure Compliance with Trade and Market Requirements for Industry and Sustainability and Competitiveness								
	SM10	Percentage of RA 8048 Reported Violations/ Conflicts Acted Upon	RA 8048 reported violations/ conflicts acted upon over reported violations/ conflicts	5%	100%	100%	5%	100%	100%	5%
<b>Subtotal</b>			<b>35%</b>			<b>35%</b>			<b>28%</b>	



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<b>SO 8</b>	<b>Restructure and Retool the Organization to Better Respond to the Evolving Needs of the Farmers and the Industry</b>									
SM 11	Percentage of Employees Meeting Required Competencies	Number of Incumbents Meeting Required Competencies / Total Number of Incumbents	5%	Improve from 2021 Baseline	-	0%	-	0%	-	PCA failed to provide its annual employee competency assessment as well as the corresponding supporting documents. Thus, the validator could not validly determine its accomplishment.
SM 12	ISO Certification and Accreditation									
	a. ISO 9001:2015	Milestone	4%	1 <sup>st</sup> Surveillance Audit Passed	Revision of Manual	0%	Revision of Manual	0%	<ul style="list-style-type: none"> <li>Summary Disposition Form</li> </ul>	In its submission, PCA indicated that it was only able to revise its Quality Management Systems (QMS) Manual, and that it should be implemented for four (4) months before the external audit. Other than this representation, no supporting documents were submitted to substantiate the timeline of activities for the certification process, as well as any justification as to the delay in securing the certification.
	b. ISO 17025:2017 Laboratory Competency	Milestone	4%	2022: ISO 17025:2017 Certified/ Accredited	2022: ISO 17025:2017 Certified / Accredited	-	-	-	<ul style="list-style-type: none"> <li>Accreditation Letter from DTI</li> <li>Certificates of Accreditation</li> </ul>	<p><i>Measure Excluded</i></p> <p>Considering that the target was already achieved during the immediately preceding year wherein PCA was given the full allocated point, the same shall not be credited again for 2022.</p>

SUPPORT PROCESS

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<b>SO 9</b>	<b>Develop an Integrated ICT System for Ease of Doing Business and Enhanced Data-Driven Decision Making</b>																
SUPPORT PROCESS	SM 13	Number of Systems Deployed (cumulative)	Absolute Number	5%	12	2	0.83%	1	0.42%	<ul style="list-style-type: none"> <li>User Manuals</li> </ul> <p>PCA submitted the Operations Manual of the two (2) systems. As for the HRIS, the manual indicated that the system's effectivity commenced in July 2022. However, as for the Payroll System, nowhere in the manual was it indicated when the said system was implemented. Neither did PCA submit other supporting documents wherein the effectivity of the system is indicated.</p>							
	<b>SO 10</b>	<b>Pursue Policy Reform to Fully Capacitate PCA and Facilitate the Roll-out of Technologies</b>															
	<b>SO 11</b>	<b>Use Available Resources Efficiently and Achieve Financial Self-Sufficiency</b>															
SM 14	Percentage of PCA Fee Collected	Collection over Current Assessment + Amount Due from Settlement Agreement	5%	100%	131.77%	5%	100%	5%	<ul style="list-style-type: none"> <li>Schedule of Fee Collection</li> </ul> <p>The breakdown of collection is as follows:</p> <table border="1"> <thead> <tr> <th>Particulars</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>PCA Fees – regular payment</td> <td>321,191,257.01</td> </tr> <tr> <td>PCA Fees – deficiency payment</td> <td>8,253,988.02</td> </tr> <tr> <td><b>Total</b></td> <td><b>329,445,245.03</b></td> </tr> </tbody> </table>	Particulars	Amount	PCA Fees – regular payment	321,191,257.01	PCA Fees – deficiency payment	8,253,988.02	<b>Total</b>	<b>329,445,245.03</b>
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SM 15	Budget Utilization Rate																
	a. Subsidy																
	a.1. Obligation Rate																



Component			Target	GOCC Submission		GCG Validation		Supporting Documents	Remarks
Objective/Measure	Formula	Wt.	2022	Actual	Rating	Score	Rating		
SUPPORT PROCESS	Current	Total Obligated Subsidy over Total COB from Subsidy [both net of PS Cost]	1%	90%	31%	0.34%	-	0%	• None
	Carry-Over		1%	90%	28%	0.31%	-	0%	• None
	a.2. Disbursement Rate								
	Current	Total Disbursement over Total Obligation [both net of PS Cost]	1%	90%	59%	0.66%	-	0%	• None
	Carry-Over		1%	90%	31%	0.34%	-	0%	• None
	b. Disbursement Rate of Internally-Generate Fund	Total Disbursement from IGF over Total COB from IGF [both net of PS Cost]	1%	90%	75%	0.83%	-	0%	• None
	<b>Sub-total</b>		<b>28%</b>			<b>8.31%</b>		<b>5.42%</b>	
<b>TOTAL EXCLUDED WEIGHTS</b>		<b>100% (4%)</b>			<b>74.61%</b>		<b>56.72%</b>		
<b>VALIDATED TOTAL</b>		<b>96%</b>				<b>56.72 / 96 = 59.08%</b>			

PCA failed to submit any supporting document. Further, PCA was also non-compliant with ICRS requirements which could have been used as acceptable substantiation. Finally, PCA's website does not contain the updated financial reports. Its latest Financial Statement, Budget and Accountability Reports, as well as Statement of Allotment, Obligations, Utilization, and Balances (SAOUB) are only up to Calendar Year (CY) 2019.

The COA-Audited Financial Statements, although available, does not contain the detailed breakdown necessary to compute the accomplishment per sub-measure. As such, due to the lack of necessary supporting documents, PCA's budget utilization accomplishment cannot be accurately determined.