

METROPOLITAN WATERWORKS AND SEWERAGE SYSTEM – CORPORATE OFFICE (MWSS-CO)
Performance Scorecard

Component	Target			Submission		CGO-B Validation		Supporting Documents	MWSS Remarks	
	Objective/Measure	Formula	Wt.	2016	Actual	Rating	Score			Rating
SO 1	Augment the Current Water Supply Capacity in Light of Increasing Demand									
SM 1	Water supply capacity	-	0%	-	-	-	-	-	-	
SM2	Construction of Waterworks\								Excluded measure	
	a. NCWSP	Signing of MOA – 13% Submission of Bids – 10%	23%	Signing of MOA and Submission of Bids	Submitted proposed MOA to DPWH and Joint Special BAC	17%	Submitted proposed MOA to DPWH and Joint Special BAC	0%	<ul style="list-style-type: none"> Transmittal letter of proposed MOA to Joint SBAC dated 07 June 2016, and DPWH dated 29 June 2016. Proposed MOA on the NCWSP project. 	Two milestones were not attained due to: (i) the pending approval of the MOA by the DPWH; and (ii) the BOT who will approve the Bid Docs and MOA has not yet been completely filled as of 31 December 2016. It is noted however that MWSS submitted the MOA to DPWH on 29 June 2016, and to Joint SBAC on 6 September 2016.
	b. BBWSP	All or Nothing	23%	Approved Detailed Engineering Design (DED)	Approved Detailed Engineering Design	23%	Approved Detailed Engineering Design	23%	<ul style="list-style-type: none"> Approved DED 	DED for BBWSP was approved by the Management on 13 July 2016. As of 31 December 2016, the Construction of Water Treatment Plant has 5% physical accomplishment. It is noted further that the shortlisting of consultants for construction supervision was already completed pending the approval of the MWSS-CO BOT.

SOCIAL IMPACT

	SM 3	Rehabilitation of Waterworks (AWTIP)	All or Nothing	23%	Issuance of NOA and approved detailed engineering design	Issued NOA and approved DED	23%	Issued NOA and Approved DED	23%	<ul style="list-style-type: none"> Letter of Acceptance to CMC Ravenna dated 05 May 2016. Approved DED 	<p>The Letter of Acceptance for the construction of AWTIP was issued to CMC Ravenna on 5 May 2016 while the DED was approved on 25 October 2016.</p> <p>As of 31 December 2016, the construction of the said project is on-going. There is already a list of shortlisted consultants for construction supervision of the project pending MWSS-CO BOT's approval.</p>
			Subtotal	69%			63%		46%		
	SO 2 Ensure Customer Satisfaction in MWSS Service Delivery										
STAKEHOLDERS	SM 4	Stakeholders' Satisfaction	All or Nothing	5%	Satisfaction Rating	Satisfactory	5%	Satisfactory	5%	<ul style="list-style-type: none"> Final Report of UP-CIDS submitted to MWSS-CO 	In a 7-point scale, MWSS-CO attained a rating of 4.59 which translates to a satisfactory rating.
			Subtotal	5%			5%		5%		
	SO 3 Ensure Continued Water Security Legacy Framework										
INTERNAL PROCESS	SM 5	Technical Assistance to ADB Grant for the Conduct of a Feasibility Study	All or Nothing	3%	Review and acceptance of ADB (Consultant) Report	Submission of ADB Preliminary Report	3%	Submission of ADB Preliminary Report	0%	<ul style="list-style-type: none"> ADB Report (Revised Study) dated 08 June 2016. 	<p><u>Excluded measure</u></p> <p>Inability to review and accept the ADB report given the vacancy in the BOT. Further, submission of the study by the ADB Consultant to MWSS CO does not merit a performance score.</p>
	SM 6	Water Security Roadmap	All or Nothing	3%	Publication of WSR (BOT-Approved)	Publication of WSR (BOT-Approved)	3%	Publication of WSR	0%	<ul style="list-style-type: none"> 2011-2016 Term Report 	<p><u>Excluded measure</u></p> <p>While no Board-approval was obtained due to vacancies in the BOT, the WSR was printed and published together with the 2011-2016 Term</p>

										Report entitled "Future Proofing MWSS".												
		Subtotal	6%			6%		0%														
LEARNING AND GROWTH	SO 4 Ensure a More Efficient Streamlined Workforce and Processes Ready to Accomplish the Objectives of MWSS' Water Security Legacy																					
	SM 7	Competency Framework	All or Nothing	5%	Management-Approved Competency Framework	Management-Approved Competency Framework	5%	Management-Approved Competency Framework	5%	<ul style="list-style-type: none"> Transmittal of Management-Approved Competency Framework to the BOT on 19 December 2016. 												
	SM 8	ISO 9001 Certification	All or Nothing	5%	Management-Approved QMS and Operations Manuals	ISO 900-aligned QMS documents	5%	Confirmation of ISO 900-aligned QMS documents	0%	The confirmation of the ISO 900-aligned QMS documents is in compliance of the Sec. 3.2 requirement of GCG MC No. 2015-05 and not in fulfilment of the ISO 9001 Certification as targeted in the 2016 Scorecard.												
	Sub-total		10%			10%		5%														
FINANCE	SO 5 Sustained Robust Financial Condition																					
	SM9	EBITDA	Actual/Target x Weight	10%	673.3 M	809.8 M	10%	812.04 M	10%	<ul style="list-style-type: none"> MWSS-CO Profit and Loss Statement (Unaudited) MWSS-CO EBITDA Schedule <table border="1" data-bbox="1735 1013 2075 1204"> <tr><td>Net Income</td><td>(826,912,130)</td></tr> <tr><td>Interest</td><td>502,498,176</td></tr> <tr><td>Taxes</td><td>10,798,509</td></tr> <tr><td>Depreciation</td><td>1,117,531,016</td></tr> <tr><td>Amortization</td><td>8,122,603</td></tr> <tr><td>EBITDA</td><td>812,038,174</td></tr> </table>	Net Income	(826,912,130)	Interest	502,498,176	Taxes	10,798,509	Depreciation	1,117,531,016	Amortization	8,122,603	EBITDA	812,038,174
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TOTAL		100%			93%		92.96% (66/71)															