PNOC RENEWABLES CORPORATION (PNOC RC)

Component					Baseline Data		Target			
		Objective/Measure	Formula	Weight	Rating System	2022	2023	2024	2025	
ст	SO 1	1 Promote Low Carbon Development Strategies								
SOCIAL IMPACT	SM 1	Amount of CO ₂ (tCO ₂ e) Reduced/ Avoided (In metric tons)	Absolute Amount	15%	(Actual / Target) x Weight	13,756 tCO ₂ e ¹	19,396 tCO₂e	3,132 tCO ₂ e ²	18,822.20 tCO₂e	
so			Subtotal	15%						
	SO 2	Achieve Sustainable Fiscal Growth								
IAL	SM 2	Gross Revenue (In Php)	Absolute Amount	20%	(Actual / Target) x Weight	₱30.84 Million	N/A	₱22.45 Million	₱22.45 Million	
FINANCIAL	SM 3	Budget Utilization Rate	Actual Disbursement over Total Approved COB (both Net of PS Cost)	10%	(Actual / Target) x Weight	59.88%	54.21%	90%	90%	
6	SO 3	Operated in an Environment of Fairness and Transparency in Dealing with Stakeholders								
STAKEHOLDERS	SM 4	Customer Satisfaction Survey (CSS)	Total Number of Respondents who gave at least Satisfactory Rating over Total Number of Respondents	15%	(Actual / Target) x Weight (If less than 80%= 0%)	75%	99.77%	90%	90%²	

¹ This a restated figure to include accomplishment from MGI.
² Approved target does not include projected accomplishment from MGI.
² Based on GCG – ARTA Joint Memorandum Circular No. 1, s. 2023. Covers external customers only.

PNOC RC | Page 2 of 3 2025 Performance Scorecard

	Component					Baseline Data		Target		
		Objective/Measure	Formula	Weight	Rating System	2022	2023	2024	2025	
	SO 4	Forged Links with Stakeho	olders							
	SM 5	Number of Signed RE/EE Related Contracts	Actual Accomplishment	10%	(Actual / Target) x Weight	4	7	N/A	3	
			Subtotal	25%						
	SO 5	Ensure Effective Project Development Processes								
INTERNAL PROCESS	SM 6	Creation of Operation and Maintenance Manual for Solar Rooftop Project	Actual Accomplishment	10%	All or Nothing	N/A	N/A	Operation and Maintenance Manual for Solar Rooftop Projects	Board-Approved Operation and Maintenance Manual for Solar Rooftop Projects	
INTERNA	SM 7	Compliance to Quality Standards	Actual Accomplishment	5%	All or Nothing	ISO 9001:2015 Certification	ISO 9001:2015 (1st Surveillance Audit)	ISO 9001:2015 (2nd Surveillance Audit)	ISO 9001:2015 Certification	
			Subtotal	15%						
т	SO 6	Build the Organization								
WTH	SO 7	Enhance the Human Capital								
LEARNING & GROWTH	SM 8	Percentage of Employees with Required Competencies Met	Competency Level 2025 – Competency Level 2024 (where Competency Level = Total Number of Employees with Required Competencies Met / Total Number of Employees)	10%	All or Nothing	88.89%	96.67%	90%	Increase from 2024 Competency Level	



PNOC RC | Page 3 of 3 2025 Performance Scorecard

	Component					Baseline Data		Target		
								2024	2025	
		Objective/Measure	Formula	Weight	Rating System	2022	2023	2024	2025	
	SO 8 Enhance the Organizational Capital									
	SM 9	Development and Implementation of Disaster Risk Reduction and Management (DRRM) Plan	Actual Accomplishment	5%	All or Nothing	N/A	N/A	N/A	Board-Approved Public Service Continuity Plan (PSCP)	
		Sub-total		15%	÷					
		TOTAL		100%						
	BONUS	STRATEGIC MEASURES A	ND TARGETS							
FINANCIAL	GAD Bu	udget Utilization Rate	Actual Disbursement for GAD-related Activities / Total COB	1%	All or Nothing	N/A	N/A	N/A	5% of Total COB	
	ISO Cer	SO Certification on any of the following Standards:								
INTERNAL PROCESS		Environmental Management System (EMS) Certification	Actual Accomplishment		All or Nothing	N/A	N/A	N/A	ISO 14001:2015 Certification	
INTERNA		Business Continuity Management Systems (BCMS)	Actual Accomplishment	- 1%	All or Nothing	N/A	N/A	N/A	ISO 22301:2019 Certification	

