

**ROPOLITAN WATERWORKS AND SEWERAGE SYSTEM CORPORATE OFFICE (MWSS CO)
Performance Scorecard**

Component		Target		Submission		CGO-B Validation		Supporting Documents	Remarks
Objective/Measure	Formula	Wt.	2015	Actual	Rating	Score	Rating		
01 Augment the Current Water Supply Capacity in Light of Increasing Demand									
V1	Water supply capacity	Actual / Target x Weight	NA	NA		NA			
V2	Construction of Waterworks a. NCWSP	All or Nothing	20%	Notification of Pre-Qualified Bidders	100%	20%	Pre-Qualified Bidders notified	20%	<ul style="list-style-type: none"> Letter from MWSS regarding prequalification decision for NCWSP (2 bidders) <p>In July 2015, MWSS advertised its invitation for bidders and laid out requirements for the prequalification. Out of the 5 bidders, 2 submitted its pre-qualification documents. The pre-qualification process and notification was completed on 16 November 2015. By 5 July 2016, MWSS plans to issue bid documents to pre-qualified bidders.</p>
	b. BBWSP		20%	Issuance of NOA	100%	20%	Issuance of NOA	20%	<ul style="list-style-type: none"> Notice of Award dated 07 December 2015 Luzon Clean Water Development Corporation (LCWDC) Certificate of Incorporation dated 17 December 2015 <p>MWSS-CO awarded the contract on 07 December 2015 to SMC-K Water Consortium, formed by San Miguel Holdings and Korea Water Resources Corporation. As one of the requirements, a Certificate of Incorporation was secured on 17 December 2015 from SEC under the name Luzon Clean Water Corporation (LCWDC). Currently, LCWDC is set to accomplish its Detailed Engineering Plan in July 2016, and the actual construction is targeted to start in September 2016.</p>
V3	Rehabilitation of Waterworks (AWTIP)	All or Nothing	20%	Approval of Bid Evaluation Report	100%	20%	Approved Bid Evaluation Report	20%	<ul style="list-style-type: none"> Bid Evaluation Report (October) <p>As of 23 June 2016, the Detailed Design for Angat Water Transmission Improvement Project (AWTIP) is on-going and</p>

									and December 2015) <ul style="list-style-type: none"> MWSS Resolution No. 2016-014-CO 	expected to be completed in November 2016.
D 2 An Integrated Watershed Management System										
1.4	Official promulgation of an integrated watershed management system	Actual / Target x Weight	7%	Adoption of LWMP	100%	10%	LWMP adopted	7%	<ul style="list-style-type: none"> La Mesa Watershed (LMW) Multi-Sectoral Management Council approval of the Management Plan dated 24 June 2015 Integrated Watershed Management Plan for the LMW Reservation for 25 Years 	The Management plan is expected to enhance working relations among individuals and institutions currently involved in the La Mesa Watershed (LMW) conservation and make them more effective and efficient in capacitating and mobilizing the broader resource-dependent constituency through a participatory approach in the management and development of LWM Reservation.
Subtotal			67%			70%		67%		
D 3 Ensure Customer Satisfaction in MWSS Service Delivery										
1.5	Stakeholders satisfaction	All or Nothing	2.5%	Satisfactory Rating	100%	0%	No survey was conducted	0%		No survey was conducted to measure MWSS' stakeholders' satisfaction for 2015. It has been represented that MWSS Board directed Management to further refine the scope of the Memorandum of Agreement (MOA) between MWSS and UP Center for Integrative and Development Studies (CIDS) to include details on expected outputs, breakdown of costs, sampling methodologies and the inclusion of Concessionaires' customers among respondents.

16	Implement mitigating measures to Address El Nino in partnership with other agencies		5%	Secure commitment from participating agencies and concessionaires	100%	5%	Secured commitment through the National Water Resources Board (NWRB) and El Niño Task Force	5%	<ul style="list-style-type: none"> NWRB Resolution No. 06-1215 dated NWRB MC no. 001 Water allocations for MWSS and NIA 	With the issuance of NWRB MC No. 001 all water utilities and other appropriators are enjoined to adopt and implement action plans to mitigate the effects of El Niño. In August 2015, an action plan was presented to the Emergency El Nino Task Force.
Subtotal			7.5%			5%		5%		
04 Ensure Continued Water Security Legacy Framework										
17	Technical assistance to ADB grant for the conduct of a feasibility study	Actual/Target x Weight	3%	(i) Ipo Dam Optimization, and (ii) Rehabilitation of NIA Canals in AMRIS	100%	3%	Signed contract	3%	<ul style="list-style-type: none"> Contract for Consultant's Services between ADB and Lahmeyer IDP Consult Inc. Phil 	The feasibility study is expected to be completed in November 2016.
18	Water Security Roadmap (WSR)	All or Nothing	2.5%	Commencement of WSR write-up	100%	2.5%	WSR draft	2.5%	<ul style="list-style-type: none"> Draft copy of the WSR 	
Sub-total			5.5%			5.5%		5.5%		
05 Ensure a More Efficient Streamlined Workforce and Processes Ready to Accomplish the Objectives of MWSS' Water Security Legacy										
19	Competency Framework	All or Nothing	5%	Signed Memorandum of Agreement (MOA) with Civil Service Commission (CSC)	100%	5%	Signed MOA with CSC	5%	<ul style="list-style-type: none"> MOA with Civil Service Institute (CSI) CSI Letter to MWSS CO re Training Modules 	It is noted that during the validation, MWSS CO has already completed the four (4) training modules in crafting its competency framework. It is also in the process of finalizing its competency tables.
110	ISO 9001 Certification	All or Nothing	5%	Comprehensive review of Quality Management System (QMS) and Operations Manuals	100%	5%	Comprehensive review of QMS and Operations Manuals	5%	<ul style="list-style-type: none"> Internal Memorandum to the Administrator dated 16 Dec 2015) 	Processes included for the certification are (i) Property Management and (ii) Project Management.
Subtotal			10%			10%		10%		

D 6 Sustained Robust Financial Condition																
111	EBITDA	Actual/Target x Weight	10%	673.3 M	1,019.34 M	10%	1,204.34 M	10%	<ul style="list-style-type: none"> MWSS-CO Profit and Loss Statement MWSS-CO EBITDA Schedule Schedule of Financial Expenses 	Breakdown for EBITDA is as follows: <table border="1" data-bbox="1736 375 2083 470"> <tr> <td>Revenue</td> <td>1,350,407,281</td> </tr> <tr> <td>Expenses*</td> <td>146,065,583</td> </tr> <tr> <td>EBITDA</td> <td>1,204,341,698</td> </tr> </table> *Excluding, depreciation, amortization, taxes, bank charges.	Revenue	1,350,407,281	Expenses*	146,065,583	EBITDA	1,204,341,698
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Expenses*	146,065,583															
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Sub-total			10%			10%		10%								
TOTAL			100%			97%		97.5%								