

METROPOLITAN WATERWORKS AND SEWERAGE SYSTEM – CORPORATE OFFICE (MWSS-CO)
Validated 2017 Performance Scorecard

	Component			Target	GOCC Submission		GCG Validation		Supporting Documents	Remarks						
	Objective/Measure	Formula	Wt.	2017	Actual	Rating	Score	Rating								
SOCIAL IMPACT	SO 1	Augment the Current Water Supply Capacity in Light of Increasing Demand														
	SM 1	Water Supply Capacity	Total water capacity of all systems (MLD)	0%	NA	0%	0%	NA	0%	NA	No weight and rating until the SM3 Projects below are completed.					
	Sub-total			0%			0%		0%							
CUSTOMERS/STAKEHOLDERS	SO 2	Ensure Customer Satisfaction in MWSS Service Delivery														
	SM 2	Stakeholders' Satisfaction Rating	Average / Overall Satisfaction Rating	5%	Very Satisfactory	-	0%	No Customer Survey	0%	None	Survey specifications for the third party were not finalized.					
	Sub-total			5%			0%		0%							
INTERNAL PROCESS	SO 3	Ensure Continued Water Security Legacy Framework														
	SM 3	Construction of Major Infrastructure Projects														
		a. NCWSP	Milestone		0%	-	-	0%	-	0%	<ul style="list-style-type: none"> Letter from ICC to NEDA dated 17 May 2017 Letter from NEDA to MWSS-CO dated 06 Jul 2017 Letter from DOF to MWSS-CO dated 07 Sep 2017 	MWSS-CO currently in the process of procurement for the construction of the project.				
b. BBWSP	Percentage of construction work based on project timeline accomplished		35%	25.88% Physical Accomplishment of Construction Work	41%	35%	39.81%	35%	<ul style="list-style-type: none"> Minutes of Meetings dated 01 Jan 2018 and 04 Jan 2018. 	<table border="1"> <tr> <td>Tunnel</td> <td>50.65%</td> </tr> <tr> <td>WTP</td> <td>49.35%</td> </tr> <tr> <td>Total</td> <td>100%</td> </tr> </table> Conveyance Tunnel: 50.65% x 28.77% = 14.57% WTP: 49.35% x 51.146% = 25.24%	Tunnel	50.65%	WTP	49.35%	Total	100%
Tunnel	50.65%															
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Total	100%															

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Validated Performance Scorecard 2017 (Annex A)

Component		Target			GOCC Submission		GCG Validation		Supporting Documents	Remarks													
		Objective/Measure	Formula	Wt.	2017	Actual	Rating	Score			Rating												
INTERNAL PROCESS	SM 3	c. Angat Water Transmission Improvement Project (AWTIP)	Percentage of construction work based on project timeline accomplished	30%	26.54% Physical Accomplishment of Construction Work	24.79%	30%	23.03% Physical Accomplishment of Construction Work	26.03%	• Monthly Progress Report from CMC Ravenna for December 2017													
	SM 4	Review and evaluation of the Concessionaires' Capex Programs under its proposed Business Plan for 2018 to 2022	Milestone	10%	MWSS CO Submission of Evaluation Report and Recommendations to MWSS RO	Completed proprietary review of the business plans	10%	MWSS CO Submission of Evaluation Report and Recommendations to MWSS RO	10%	• Business Plan CAPEX review of Manila Water Company and Maynilad Water Services Inc.													
	<i>Sub-total</i>			75%			75%		71.03%														
LEARNING AND GROWTH	SO 4	Ensure a More Efficient Streamlined Workforce and Processes Ready to Accomplish the Objectives of MWSS' Water Security Legacy																					
	SM 5	Competency Model	Milestone	5%	BOT-Approved Competency Model	BOT-Approved Competency Framework	5%	BOT-Approved Competency Framework	5%	• Board Resolution 2017-070-CO dated 28 June 2017 • Competency Framework													
	SM 6	ISO 9001:2015 Certification	Milestone	5%	Internal Quality Audit (IQA)	Internal Quality Audit (IQA)	5%	Internal Quality Audit (IQA)	5%	• IQA Report													
	<i>Sub-total</i>			10%			10%		10%														
FINANCE	SO 5	Sustained Robust Financial Condition																					
	SM 7	EBITDA	Earnings Before Interest, Tax, Depreciation and Amortization	10%	₱395 M	₱794.30 M	10%	₱794.30 M	10%	• MWSS-CO Profit and Loss Statement (Audited) MWSS-CO EBITDA Schedule	<table border="1" style="font-size: small;"> <tr><td>Concession</td><td>782.48</td></tr> <tr><td>Raw Water</td><td>83.28</td></tr> <tr><td>Rent</td><td>107.71</td></tr> <tr><td>PS Cost</td><td>(92.75)</td></tr> <tr><td>MOOE*</td><td>(86.42)</td></tr> <tr><td>EBITDA</td><td>794.30</td></tr> </table>	Concession	782.48	Raw Water	83.28	Rent	107.71	PS Cost	(92.75)	MOOE*	(86.42)	EBITDA	794.30
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<i>Sub-total</i>			10%			10%		10%															
TOTAL			100%			95%		91.03%															

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