	Component						Baseline			
		Objective/Measure	Formula	Weight	Rating System	2013	2014	2015	2016	
	SO 1	Top of Mind Destination								
Customer/Stakeholder	SM 1	International Visitors from the TPB Key Markets (12 Key Markets plus Overseas Filipino Markets)	Absolute number	10%	4.7 million = 10% 4.6 million = 9% 4.5 million = 8% 4.3 million = 5% Below 4.3 million = 0%	4 million	4,5 million	4.9 million	5.2 million	
	SM 2	Number of TPB-assisted domestic and international events held in the Philippines including won bids	Absolute number	10%	Actual/Target x Weight	273	n/a	399	418	
	SM 3	Click thru Rate of Digital Campaigns			Actual/Target x Weight	1.70%	1.87%	2.06%	Removed	
	SM 4	Return on marketing investment (ROMI) of TPB domestic and international marketing and promotions projects	(Benefit- Cost)/Cost ¹	10%	Actual/Target x Weight	n/a	n/a	125%	125%	

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¹ Where: Benefit = values generated out of sales (eg. Tour packages sold, etc.; i.e. but does not include private sector participation fees paid to TPB)

Cost = project fund expended by TPB

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		C	omponent				Baseline		Target
		Objective/Measure	Formula	Weight	Rating System	2013	2014	2015	2016
	SM 5	Return on marketing investment (ROMI) of TPB marketing communications projects	Media Values/Media Spent²	10%	Actual/Target x Weight	151%	n/a	130%	130%
	SO 2	Increase Number of Event							
	SM 6	Implementation of Programmed Events based on the Board- approved Work Program		10%	Actual/Target x Weight	n/a	n/a	Average 90% achievement of all targets in the planned events	Average 90% achievement of all targets in the planned events
	SO 3	Improve Customer Satisfa				N. N. W.			
	SM 7	Satisfactory Rating (third party)		10%	Below Satisfactory = 0%	n/a	n/a	Satisfactory or its equivalent	Satisfactory or its equivalent
		Sub-total		60%					
Financial	SO 4	Efficient Utilization of Corp							
	SM 8	Utilization of Corporate Operating Funds		10%	Actual/Target x Weight	84%	96%	90%	90%
	SO 5	Develop Supplemental Rev							

² Where: Media values = impression, reach, etc. Media spent = cost paid for placements, etc.

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		Co	mponent				Baseline		Target	
		Objective/Measure	Formula	Weight	Rating System	2013	2014	2015	2016	
	SM 9	Revenues from TPB Business Development Initiatives		10%	Actual/Target x Weight	n/a	n/a	90% of targets	35% growth rate	
		Sub-total		20%						
SS	SO 6	6 Develop a Marketing Plan Aligned with National Tourism Development Plan and DOT Priorities								
Internal Process	SM 10	Board Approved Marketing Framework for 2016		10%	All or nothing	n/a	n/a	Board approved marketing framework	Establish and implement a monitoring and reporting system	
		Sub-total		10%				•		
_	SO 7	Professional Work Force			une deste					
Growth	SM 11	Competency Profile of Positions		5%	Actual/Target x Weight	n/a	n/a	150 positions	Establish baseline	
g and	SO 8	Quality Management System								
Learning and Growth	SM 12	ISO Certification		5%	All or nothing	n/a	n/a	ISO Certification	Maintain ISO Certification	
		Sub-total		10%						
				100%						

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