			Baseline Data		Target			
	Objective/Measure	Formula	Weight	Rating System	2015	2016	2017	2018
SO 1	Improve the Access to Finance	e of Unserved MSMEs						
SM 1	Increase Total Financing Portfolio	Year-End Loan Portfolio (Gross Amount)	10%	 ₽4.60 Billion and Above = 15% ₽3.90 Billion to ₽4.50 Billion = 10% ₽3.30 Billion to ₽3.80 Billion = 5% Less Than ₽3.30 Billion = 0% 	₽2.60 Billion	₽2.55 Billion	₽3.90 Billion	₽4.6 Billion
SM 2	Increase Number of Micro and Small Enterprise Borrowers	Absolute Number of New Borrowers	10%	(Actual / Target) x Weight	N/A	N/A	N/A	40,000
SM 3	Spread Distribution of Financing Portfolios Nationwide	Absolute Number (Number of Provinces with Loan Portfolio of ₽20 Million)	5%	(Actual / Target) x Weight Less Than 69 Provinces with Loan Portfolio of P 20 Million = 0%	N/A	N/A	N/A	75 Provinces with Minimum Loan Portfolio of P 20 Million Per Provinc
	Sub-total		25%					
SO 2	Guarantee Profitability and Su	ustainability						
SM 4	Improve Net Operating Income	Operating Income - Operating Expenses	10%	(Actual / Target) x Weight Lower Than ₽13 Million = 0%	-₽96.55 Million	₽5.27 Million	N/A	₽19.20 Million
SM 5	Improve Return on Assets	(Net Income / Total Assets) x 100	10%	(Actual / Target) x Weight	-0.42%	-0.02%	N/A	0.43%
SM 6	Improve Collection Effectiveness Index	[(Beginning Receivables + Monthly Income - Ending Total Receivables) /	10%	(Actual / Target) x Weight	N/A	N/A	N/A	Break-even

SMALL BUSINESS CORPORATION (SBC)

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Performance Scorecard 2018

		Component				Baseline Data		Target			
		Objective/Measure	Formula	Weight	Rating System	2015	2016	2017	2018		
			(Beginning Receivables + Monthly Income - Ending Current Receivables)] x 100								
	SM 7	Improve Past Due Rate	Value of Past Due Loan Accounts / Total Financing Portfolio	10%	1 - (Actual / Target) x Weight	N/A	N/A	N/A	20%		
		Sub-total		40%							
	SO 3	Ensure Customer Satisfaction									
STAKEHOLDERS	SM 8	Percentage of Satisfied Customers	Number of Stakeholders who gave a Rating of at least Satisfactory / Total Number of Respondent	5%	(Actual / Target) x Weight If Less Than 80% = 0%	N/A	N/A	90%	90%		
S		Sub-total		5%							
	SO 4	Improve Service Delivery									
INTERNAL PROCESS	SM 9	Increase Number of Local Conduits Per Province	Absolute Number (Number of Provinces with At Least 3 Local Conduits)	5%	(Actual / Target) x Weight If Less Than 65 Provinces with At Least 3 Local Conduits = 0%	N/A	N/A	N/A	75 Provinces with Ai Least 3 Local Conduits		
IN I EKN	SM 10	Improve Percentage of Loans Processed Within Prescribed Turnaround Time*	Number of Loans Applications Processed within Turnaround Time / Total Number of Applications	5%	(Actual / Target) x Weight	N/A	N/A	N/A	100% of Applications Processed within Prescribed Turnaround Time		

* The processing time for loans processing is 30 days except for the processing time for loans under the P3 Program which is only one day.

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		Component					Baseline Data		Target		
		Objective/Measure	Formula	Weight	Rating System	2015	2016	2017	2018		
	SM 11	Increase Number of Capacity Building Participants	Absolute Number (Cumulative Count)	5%	(Actual / Target) x Weight Less Than 350 = 0%	140	223	300	400		
	SM 12	Attain ISO 9001:2015 Certification	Actual Accomplishment	5%	All or Nothing	ISO 9001:2008 Certified	Surveillance Audit Passed	Maintain ISO 9001:2008 Certification and Readiness for ISO 9001:2015 Certification	ISO 9001:2015 Certification		
		Sub-total		20%	•						
	SO 5	5 Enhance the Competencies of the SBC Workforce									
ING & GROWIH	SM 13	Percentage of Employees Meeting Required Competencies	Actual Accomplishment	5%	All or Nothing	N/A	Baseline Completed	50% of the Competency Areas with the Highest Gap Addressed	Competency Assessment of 1009 of Employees conducted by a Third-Party Re-Establish Competency Baseline of the Organization		
LEARNING	SO 6	Provide Automated Systems and Procedures									
]	SM 14	Automate Existing Systems and Processes	Actual Accomplishment	5%	All or Nothing	N/A	N/A	N/A	Submission of ISSF to DICT for Approva		
		Sub-total		10%							
10		TOTAL		100%							

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