## **PNOC RENEWABLES CORPORATION**

		C	omponent				Baseline Data (if applicable)		Target	
		Objective/Measure	Formula	Weight	Rating System	2013	2014	2015_/a	2016	
	SO 1	1 Promote Low Carbon Development Strategies								
SOCIAL IMPACT	SM 1	Amount of Carbon Dioxide (CO <sub>2</sub> ) Reduced/Avoided Measured in tCO <sub>2</sub> e	Total tons of Carbon Dioxide (tCO₂e) avoided = ∑(1.05/kW tCO₂e for solar + 0.030 tCO₂e/bulb for ESCO)	15%	Actual over Target	N/A	N/A	210	1,230	
			15%		***					
	SO 2	Operated in an Environment of Fairness and Transparency in Dealing with Stakeholders								
STAKEHOLDER	SM 2	Stakeholder Satisfaction Survey	90 and above - 100 80 to 89 - 90 70 to 79 - 80 60 to 69 - 70 59 and below - o	5%	Rating Scale	N/A	N/A	≥90	≥90	
	SO 3	Forged Links with Stakeholders								
STAKE	SM 3	Number of Signed Renewable Energy (RE) Related Projects (MOU/MOA)	Total number of projects with signed agreements involving RE projects = ∑(agreements)	10%	Actual over Target	N/A	4	12	12	
			Sub-total	15%						



		С	omponent				Baseline Data (if applicable)		Target	
		Objective/Measure	Formula	Weight	Rating System	2013	2014	2015_/a	2016	
	SO 4	Achieve Sustainable Fiscal Growth								
ICE	SM 4	Amount of Revenue from RE Projects (in PhP)	Total revenue = ∑(Amount of Revenue in Pesos from RE projects)	10%	Actual over Target	₽46.39 Million	N/A	₽2 Million	₽10 Million	
FINANCE	SM 5	Amount of Investment by PNOC RC and/or partners (in PhP)	Total financial commitment = ∑(financial commitments of all projects)	15%	Actual over Target	₽21.30 Million	₽99 Million	₽22 Million	₽66 Million	
			Sub-total	25%						
	SO 5	Ensure Effective Project Development Processes								
Ω	SM 6	Number of Feasibility Studies Conducted/Completed	Total number of FS involving RE projects = ∑(FS)	10%	Actual over Target	5	6	6	11	
INTERNAL PROCESS	SM 7	Submission of Monthly Project Monitoring Reports to GCG	Total number of Project Monitoring Reports submitted to GCG within 30 days from end of every month = ∑(PMRS)	10%	Actual over Target	12	12	12	12	
<u>N</u>	SM 8	Satisfactory Feedback for RE Related Information Education (IEC) Campaigns	Pass or Fail	5%	Actual over Target	N/A	N/A	N/A	3	
			Sub-total	25%						





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		Objective/Measure	Formula	Weight	Rating System	2013	2014	2015_/a	2016	
LEARNING AND GROWTH	SO 6	Develop a Highly Competent Workforce								
	SM 9	ISO Certification 9008:2015	Pass or Fail	5%	All or nothing	N/A	N/A	Procurement of consultant for ISO 9001:2015	ISO Certified	
	SM10	Reorganization Plan	Pass or Fail	10%	All or nothing	N/A	N/A	N/A	Submission to GCG of a Board approved Reorganization Plan	
	SM11	Average Percentage of Required Competencies Met	Pass or Fail	5%	All or nothing	N/A	N/A	N/A	Submission to GCG of a Board approved Competency Model	
			20%							
			TOTAL	100%						

<sup>-/</sup>a Subject to GCG Validation



