	Component					Target	Submission		GCG Vali	dation	Supporting	Remarks
		Objective/Measure	Formula	Wt.	Rating System	2017	Actual	Rating	Actual	Rating	Documents	Remarks
	SO 1	Operate in a Regime of Transparency and Fairness in our Dealings with our Business Partners										
CUSTOMERS / STAKEHOLDERS	SM 1	Stakeholders Satisfaction Rating	Satisfaction Rating	5.00%	All or Nothing	Very Satisfactory	Excellent	5.00%	Excellent	5.00%	Stakeholder Satisfaction Survey 2017	PNOC EC tapped the services of Department of Social Development Services (DSDS) under the College of Human Ecology of the University of the Philippines Los Baños.  According to DSDS, PNOC EC obtained an overall satisfaction rating of 4.52 or "Excellent or Highly Satisfactory" using the Kruskal Wallis Test and "findings of the influential factors on satisfaction rating using the ordinal regression analysis."
cus	SO 2	Become the Partner of Choice of Other Energy Enterprises in Energy Exploration and Production										
	SM 2	No. of JV Partnerships Resulting from Farm-In/ Farm-out Activities	No. of new JV partnership as a result of farm- in/ farm-out activities	5.00%	Actual over Target	1	0	0%	0	0%	-	No new JV partnership was entered into in 2017.
			Subtotal	10.00%				5.00%		5.00%		

		c	omponent			Target	Submis	sion	GCG Vali	dation	Supporting Documents	Remarks	
		Objective/Measure	Formula	Wt.	Rating System	2017	Actual	Rating	Actual	Rating			
	SO 3	Ensure Profitability in a S	ustainable Manner										X PINCE
												Detailed Com	nputation:
												(In Million Pesos)	
							1.17 Million	ion 15.00%			• 2017 Financial	NET INCOME (NI)	1,166.35
FINANCE		NET INCOME before	Amount of Annual NET		Actual over	960 Million <sup>1</sup>			1.17 Million	15.00%	Statements Submitted to and Received by COA.  • Adjusted Statement of Profit or Loss	Add: Petroleum Exploration	•
NA	SM 3		INCOME before FOREX	15.00%								Forex Loss	3.26
正		exploration costs (in billion Pesos)	gain/loss and		Target							Balance NOLCO	3.26 (0.98)
		(III DIMOTT COCC)	n Pesos) exploration costs									Effect (P3.26 x	(53,52,5)
											based on SC 38 Actual	30%) NI before	1,168.63
											Pricing	FOREX and exploration cost	1,100.00
			Subtotal	15.00%				15.00%		15.00%			
	SO 4	Focus Exploration for the	Discovery of Pote	ntial Petroleu	m and Coal Resour	ces for the Cour	ntry						Mag No.
INTERNAL PROCESS	SM 4	No. of Line-Kilometers of Seismic Data Interpreted in SCs	Total no. of line- kilometers of seismic data interpreted	10.00%	Actual over Target	3000	3,000	10.00%	3,006 kms.	10.00%	Evaluation of the Neogene Play using Multi-Client 2D Seismic Data dated 8 Dec 2017	The 3,006 seismic data interpreted in enhanced int of the prelim stack seis interpreted ir area in 2016	in SC 59 2017 is an terpretation inary brute mic data in the same

<sup>&</sup>lt;sup>1</sup> Income from SC 38 (Malampaya) shall be based on actual pricing reflected in the invoice.

	Component						Submi	ssion	GCG Val	idation	Supporting	Remarks
		Objective/Measure	Formula	Wt.	Rating System	2017	Actual	Rating	Actual	Rating	Documents	Remarks
	SM 5	Coal Exploration Drilling Meterage in COCs	Total no. of meters drilled	5.00%	Actual Over Target	1500	1,246	4.2%	1,245.80	4.15%	Monthly     Accomplishm     ent Report for     COC No. 41     Coal     Exploration     Drilling     Project	Validated with supporting documents.
ocess	SM 6	No. of Hectares Mapped in COCs	Total no. of hectares mapped	5.00%	Actual over Target	240	110	2.30%	110	2.29%	(Zamboanga Sibugay) for the month of December 2017 submitted to the DOE.	
PRO	SO 5	Pursue Partnership with C	Other Energy Enter	prises as Risl	Management Strate	egy						
INTERNAL PROCESS	SM 7	No. of companies who signified interest to partner in projects	No. of signed Confidentiality Agreements	10.00%	Actual over Target	4	8	10.00%	8	10.00%	Signed     Confidentiality     Agreements	PNOC EC entered into eight (8) Confidentiality Agreements, with the following partners:  Petroleum  - Shell Philippines Exploration B.V. (3 agreements), - Sino-Phil Advance Solutions, Corp. (1 agreement), - Green Energy (1 agreement) - Repsol Oil (1 agreement)  Coal Exploration  - Ultimax Asia (1 agreement)

	Component					Target	Submi	ssion	GCG Val	lidation	Supporting	Remarks
	Objective/Measure Formu			Wt.	Rating System	2017	Actual	Rating	Actual	Rating	Documents	Remarks
	SO 6	Determine the Prospectivity of the Areas Covered by the Service Contracts and Coal Operating Contracts										
	SM 8	No. of Geological Evaluation for Petroleum	No. of Geologic Evaluation Report/s validated by DOE	10.00%	Actual over Target	2	2	10.00%	2	10.00%	DOE     Certifications     signed by     OIC Director-     ERDD Melita     V. Obillo     dated 12     January 2018	Reports of Geological Evaluations for Petroleum are as follows: (1) Charge Modeling of the Cagayan Basin, Northern Luzon; (2) Evaluation of Overseas E & P Opportunities
INTERNAL PROCESS	SM 9	No. of Geophysical Evaluation for Petroleum	No. of Geophysical Interpretation Report/s validated by DOE	10.00%	Actual over Target	2	2	10.00%	2	10.00%		Reports of Geophysical Evaluations for Petroleum are as follows: (1) Neogene Play using Multi-client 2D Seismic Data; (2) Petrophysical Evaluation of Pazanan Wells.
<u> INI</u>	SM 10	No. of Geologic Survey for Coal	No. of Geologic Survey validated by DOE	5.00%	Actual over Target	1	1	5.00%	1	5.00%	DOE     Certifications     signed by     OIC Director- ERDD Melita	The Report of Geologic Survey for Coal and Drilling Program refers to the Area-1 Infill Drilling and Geophysical Logging in COC 41.
	SM 11	No. of Drilling Program/ Geophysical Logging for Coal	No. of Coal Drilling Programs validated by DOE	5.00%	Actual over Target	1	1	5.00%	1	5.00%	V. Obillo dated 26 February 2018 and 21 March 2017.	

		Co	omponent			Target		Submission		dation	Supporting	Remarks
	C	Objective/Measure	Formula	Wt.	Rating System	2017	Actual	Rating	Actual	Rating	Documents	Remarks
INTERNAL PROCESS	SM 12	No. of Coal Mine Development Plans	No. of Coal Mine Development Plan validated by DOE	5.00%	Actual over Target	1	1	5.00%	1	5.00%	DOE     Certifications     signed by     OIC Director-     ERDD Melita     V. Obillo     dated 26     February     2018.	The Geological and Drilling Report refers to the Pre-Feasibility Study of Area-1 in Coal Operating Contract No. 41.
			Subtotal	65.00%				61.50%		61.44%		
	SO 7	Achieve Operational Excellence Through Establishment and Implementation of Internationally-Accepted Quality Standards										
WTH	SM 13	Compliance to Quality Standards	ISO 9001 Audit Results	5.00%	All or Nothing	Maintained Certification	Maintained Certification	5.00%	Maintained Certification	5.00%	2nd Follow-up Audit Report     ISO 9001:2008 Certificate	Validated with supporting documents.
GRO	SO 8	Provide our People with Appropriate Training and Exposure to New Developments in the Industry										
LEARNING AND GROWTH	SM 14	Percentage of Employees with Required Competencies Met	No. of Employees with Required Competencies Met Total Employees	5.00%	Actual over Target	3.4%	8.00%	5.00%	8.09%	5.00%	List of     Employees with     Required     Competencies     Met as of 31     December 2017     Percentage of     Personnel and     Organizational     Competency as     of 31 December 2017	Validated with supporting documents.
			Subtotal	10.00%				10.00%		10.00%	2011	
			TOTAL	100.00%				91.50%		91.44%		